# P1 Activity Plan 2024- 2025

Proposer: FYEG EC Agenda item: 9. Plans

#### Plan text

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The 2024-2025 Activity Plan for this GA will present FYEG's work from August 2024 until June 2025. You will find the overview of all of FYEG's activities

planned for this period below. The activities are divided into the 4th

overarching objectives of the FYEG 2022-25 Strategy.

# 1. Strengthening the FYEG Network and Membership Coordination

FYEG will organise the already traditional two network activities during this mandate to facilitate political exchanges.

The **Young Green Forum**, which will serve as a precursor to the annual General Assembly (GA) of FYEG, where representatives from Member Organisations (MOs), working groups, and other FYEG bodies convene online to exchange ideas and discuss organisational and political issues. It is an excellent opportunity for FYEG members to network, establish stronger connections, and provide feedback to enhance FYEG's activities. The Forum will be held online, tentatively by the end of January 2025, and will be mainly used as a space to present the financial report of the fiscal year 2024, address statutory issues ahead of the GA, and facilitate political exchanges among the Member Organisations mid-mandate.

The **General Assembly**, our highest decision-making body of FYEG, where MO delegates will approve the main political lines of FYEG for the next mandate. In this event, the delegates will also elect the organisation's leaders and approve new potential members. The 2025 General Assembly will be held in late spring. It will be followed by the annual public conference that brings together experts, representatives of the federation, young activists and FYEG partners to discuss and debate a particular political topic.

FYEG Executive Committee will hold three live EC Meetings, tentatively in September 2024, January 2025, and April 2024.

## Membership Coordination

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- FYEG remains committed to fostering the growth and coordination of its MOs,
- which form the essence of our Federation. In pursuit of this goal, FYEG will
- hold **regional meetings** and put in place other spaces for feedback, coordination
- and update, such as 1-on-1 meetings.
- As mentioned in the previous Activity Plan, the outgoing EC decided to divide
- the former region Center-West into Center and West. This division will remain
- unless deemed otherwise by the newly elected EC. The Executive Committee members
- responsible for these regions will oversee the organisation of regional
- meetings, the frequency will be decided following the recommendations from the
- last mandates and the objectives established in the framework of the current
- Strategy, and will foster coordination and communication across all regions.
- The Executive Committee aims to provide more attention and assistance to
- strategic and priority MOs. These MOs are established at the beginning of the
- 41 mandate following political criteria. Dedicated budget for MO visits is
- allocated for the EC to visit these MOs (see financial plan and its attached
- budget). MOs are encouraged to invite the FYEG EC to visit their activities.
- The Membership Coordination will start to converge with the development of
- FYEG's digital strategy and the set up of our online space hosted in the Green
- 46 Base (Discord). With that aim, the EC and the Office will steer the
- participation of the members of our network in this digital platform, with the
- aim to foster more independent and bottom-up relations between the FYEGers and
- their MOs.
- 50 FYEG's strategy to enhance the involvement of its MOs from the East includes
- ongoing assistance and collaboration with the Cooperation and Development
- Network (CDN).
- Furthermore, FYEG will continue to track the participation and representation of
- its MOs in its activities and structures, with special care for the MOs in
- 55 Southern and Eastern Europe and in the Balkans.
- 56 Estonian Young Greens MTÜ Noored Rohelised will be in its third year of
- candidacy and should move to full membership in the next mandate, unless they
- wish to revoke their membership, a Study visit should be organised before spring
- <sup>59</sup> 2025. Romanian Young Greens Tinerii Verzi will be in their second year; the EC
- is suggesting to exclude them from the network. Should the MOs not support the
- recommendation of exclusion and wish to move to full membership, a Study visit
- should be organised.

## 2. Capacity Building and Educational Activities

## MO trainings

After a hiatus of one year in 2024, FYEG is bringing back the Young Greens Decentralised Trainings (YGDT). In this edition, and with the aim to work towards a greater incorporation of this programme into FYEG's activities and calendar, a number of novelties will be introduced. The programme will take place during a period of 6 months, will focus on building the recruitment and digital capacities of the Member Organisations, and will include a training on Digital Organising by the European Centre for Digital Action. The trainees will also visit Brussels and the European Parliament during the live meeting, and the programme includes as a part of its practical exercises applying for a FYEG grant in order to organise a strategic meeting of the national board of the MO.

The call will open in late autumn 2024. The selected participants will commit to follow the steps of this project (online training and live meeting in Brussels) and implement the decentralised meeting of the board through the financial support offered by FYEG (therefore acquiring hands-on experience on grant application and reporting).

## Educational activities: Focus on social justice

The 2-year long project that FYEG implemented to prepare and implement the EU elections campaign comes to an end in autumn 2024:

• The 5-day event "Ready, Set, Go - The Green Future'' will bring together around 40 participants from all over Europe, from FYEG MOs and other youth organisations. The activities will focus on exploring the means of political and activist participation, now beyond the participation in elections. The event will take place in Baku (Azerbaijan), in parallel to COP29; the event will therefore include activities focused on exploring ways of sustainable environmental activism, as well as participation in a peaceful demonstration and actions linked to the main events of COP29. The EC and Office have put special care into considering the safety of the participants, as well as our local young greens on the ground, to ensure all participants are safe and that our colleagues in Azerbaijan are not in danger after the implementation of the activity. Upon the announcement of Azerbaijan as the host country, FYEG and CDN have been working together for the organisation of this event.

In 2025, the participants to FYEG's educational activities will share their understanding of social justice and the dimensions of its evolution through the

"One for all, all for one" Annual Work Plan. FYEG will host three main international activities:

• At the beginning of the year, a 3-day event, "European Lab: Social justice, here and now", will bring together around 50 young people from FYEG MOs, environmental and progressive youth movements, and young politicians to explore the existing social justice definitions and critically assess whether they are sufficient. In this event, participants will develop a young green understanding of social justice that will guide the work during the remaining two phases of the AWP.

The Annual Work Plan 2025 will expand during the mandate 2025-2026 with two more activities:

- A 6-day summer camp, "Policies of today, and of tomorrow", will focus on policies that function in the legal and political sphere of contemporary Europe, both on the European and national/regional levels. This event will gather approximately 40 young people, be it participants of the previous event or new ones. The participants will be informed what policies are, how to evaluate them, and will engage in activities that will allow them to explore in detail concrete regulatory proposals related, among others, to access to rights, environmental protection, animal rights and migration. They will also create their own policy assessment projects, to put their newly-gained skills into practice, and power FYEG's social justice informational campaign.
- A 4-month long online learning academy on social justice, "Young Green Academy: Social justice in theory and practice", will take place in the FYEG digital space, developed during the WP23 and WP24 on Discord. The activity will begin with two interactive workshops led by experts who will support the participants in discovering the realm of policies around the topics of:
  - Equality and youth representation;
  - Environmental Justice and the New Green Deal;
  - Food justice and plant-based revolution;
- ∘ Fair and just security.

## MO Grant Programmes

- After two years of great successes in the implementation of the subgranting schemes, in 2025, FYEG will fund decentralised activities through the
- "Empowering the EU" Grant Programme. FYEG will support the implementation of up
- to 10 decentralised projects designed to protect and promote rights and EU
- values, with a particular emphasis on addressing issues of racial justice and
- fostering the independent living and empowerment of European youth. The awarded
- MOs will implement their projects between June to October.
- In this occasion, we bring two different topics for the interested applicants to
- choose from two topics:
- 1. Strengthen the MO's capacity to protect and promote rights and EU values.
- 142 By applying to this grant topic, the MO will receive funds to organise and
- implement an in-person training / strategic meeting of its structures (board,
- secretariat, etc.) with the aim to develop a plan to strengthen the organisation
- and its capacities to promote EU values.
- The participants to the Young Greens Decentralised Training must apply for this
- MO grant, and include in the programme of this strategic meeting a space to
- share with their peers the learnings of the programme. Other MOs are also
- eligible (selection is subjected to availability of funds and quality of the
- applications).
- 2. Increase citizens awareness on EU rights and values
- The MOs applying to receive funds for this topic will have to design an online
- and/or offline campaign (printed material, campaign events, social media posts...)
- and/or dissemination activity (conferences, educational event, creation and
- publication of media...) on relevant issues connected to European rights and
- values.
- The call for decentralised events will be open for two months, after its launch
- around february. An info session will be organised for all interested MOs.
- Especially the second type of action will be specially considerate and
- positively evaluated by including emphasis on topics related to racial justice
- and/or youth independent living, empowerment and participation in decision-
- making processes.
- The actions should be implemented from June to October. The call for actions
- will provide more in-depth information.

#### Working Groups

- After several years of developing and overseeing working groups, the Executive Committee (EC) has evaluated the process and decided to restructure and enhance their flow. Moving forward, working groups will transition to FYEG's digital space (the Green Base hosted on Discord) to streamline their creation and operation. An EC representative will be assigned to each group to ensure their efforts align with and strengthen FYEG's structures and plans.
- The two currently existing Working Groups, the Beyond Growth Platform (BGP) and the Racial Justice Task Force (RJTF) will therefore fully transition to the Green Base. This move aims to make both groups more accessible to all the young greens members of the digital community, fostering greater collaboration and engagement and promotion of their initiatives, opportunities and work.
- The RJTF will continue to serve as a safe space for young greens of racialised and ethnicised communities to organise, with the support of the Office and the EC, the activities and lead the projects of their preference in the field of antiracism. To ensure the principles of racial justice are integrated into FYEG's formal structures, and with the conviction that antiracism and inclusivity in FYEG is not a task that should be on the shoulders of racialised and ethnicised young greens only, an Anti-Racism group will be established.
- The EC, with the support of the Office, will monitor potential proposals for new Working Groups as a result of exchanges and discussions among the members of the Green Base. The EC will also empower the young greens to take part in ad-hoc efforts, creating limited-duration groups with specific objectives, similar to the great experiences of the teams created in this past mandate linked to the EU elections campaign 2024.

# 3. Bringing forward the Young Greens perspective

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# General communications and campaigns; FYEG channels and Ecosprinter

- FYEG General Communications bring European and international politics closer to our audiences. We aim to deliver clear, impactful political messages through social media on current events and critical issues, with special attention to the priorities of the MOs. To achieve this ,we will communicate on our political statements and advocacy on current topics using explainer videos or slides to raise awareness, understanding and engagement with EU news and topics.
- Collaboration with our MOs, the Greens/EFA in the European Parliament, and the European Green Party will help us expand our reach. We will also continue to collaborate with other like-minded Civil Society Organisations (CSOs) and youthled organisations to create joint actions and/or statements.

The **Ecosprinter** will continue to be independently coordinated by the Ecosprinter Editorial Board, providing a platform for young Europeans to express their views on various topics, and with the support and ad-hoc steering of one of the members of the EC.

# Lobbying and advocacy; influencing and collaborating with partners and relevant stakeholders

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The joint efforts of the FYEG Executive Committee (EC) and the FYEG 209 representative in the European Green Party (EGP) Committee will be pivotal in 210 2024. We will continue to work closely with the EGP to design youth-oriented 211 events and include young members of EGP's member parties in these events through 212 engaging formats. The FYEG EC will actively participate in the EGP Congress in 213 December 2024, ensuring that the youth perspective is represented. We aim to 214 replicate the success of the 2023 Lyon Congress by increasing the presence of 216 FYEG members through strategic collaboration and influencing the EGP's quest list for the event. 217

We will formalise a bilateral agreement between FYEG and the Greens/EFA Group, including both financial and political dimensions. This agreement will ensure FYEG's involvement in youth-related issues within the CULT Committee and other relevant matters in the European Parliament and the Group's campaigns. Our participation will extend to the Greens/EFA's strategic group meetings, including regular attendance at weekly communications meetings and ad-hoc presence at other critical group meetings. FYEG will also ensure representation at any Greens/EFA retreats that may occur.

We will continue to support our sister organisation in Eastern Europe (CDN). We will continue to work closely for the creation of joint campaigns and statements like the "Divest from Russia" or the position on the situation in Nagorno-karabakh. In 2024, the 3rd activity of the 2024 AWP is also organised in collaboration with CDN. Based on the great experience of having the chance to count with the leadership of CDN in the latest EGP Congress, we will continue to advocate for such opportunities of collaboration.

FYEG will maintain its role in the Advisory Council of the Council of Europe, building on the efforts of previous FYEG members to prioritise climate action and social policies in the Council of Europe's recommendations to its member states.

FYEG will actively participate in the European Youth Forum (YFJ) spaces, including coordination meetings among Political Party Youth Organizations. Our representation in these forums will help amplify the youth perspective on various issues and foster stronger collaboration with other youth organisations.

- FYEG set up a delegation to attend the COP29 in November in Baku (Azerbaijan).
- Similarly to previous occasions, a group of young activists will be selected to
- access the UNFCCC with FYEG's observer NGO badges. FYEG COP delegates will work
- with our partners in the Green Family, coordinate with youth-led organisations
- on the ground, and meet with the participants of the educational event organised
- in parallel to COP.

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# Disseminating FYEG's work and ideas through digital

## campaigning and the promotion of outputs

- In 2024, FYEG will further develop and implement the digital strategy initiated
- in 2023, which includes digital campaigning and a CRM system. This strategy aims
- to expand our mailing list and volunteer base, thereby nurturing our Member
- Organizations. We will focus on creating specific, engaging opportunities and
- mobilising activities for our membership base to foster a stronger sense of
- community among FYEGers.
- FYEG's mailing strategy, supported by the European Centre for Digital Action
- (ECDA), will explore new possibilities for digital engagement while also
- prioritising fundraising efforts. This approach will ensure that our digital
- campaigns are not only effective in disseminating our work and ideas but also in
- securing the necessary resources to sustain our initiatives.

# 4. Organisational Growth

## Strategic Framework

- As the current Strategy (2022-25) approaches its end, FYEG will continue the
- 263 processes for its membership base, including Member Organizations (MOs) and
- volunteers, to contribute to the development of the new Strategy (2025-30) that
- started in Spring 2024. The new strategy will be approved at the General
- 266 Assembly in 2025.
- Member Organizations will participate in a MO Survey, designed with the support
- of external consultants, to gather diverse insights and feedback. Additionally,
- a reduced group of FYEG members, advised by external experts, will engage in
- Focus Group Discussions to delve deeper into specific areas of interest.
- The EC, following the guidelines and insights provided by the consultants, will
- lead the creation of the new Strategy. The EC will collaborate closely with the
- Office to establish a robust Strategic Framework that aligns with the needs of
- the FYEG community, ensuring a cohesive plan for 2025-2030.

- FYEG will develop a framework to measure the Inclusion Plan 2024-2027 that
- complements the Strategic Plan. Further measures included in the Inclusion Plan
- will be detailed in the Activity Report or any other required document or
- channel for monitoring and accountability.

## Human Resources, internal management and transfer of

## knowledge

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- To ensure seamless transitions and efficient collaboration, FYEG will prioritise
- structured handovers between EC members and office staff. Allocating dedicated
- time for these handovers will facilitate knowledge transfer and continuity in
- the organisation's work.
- Team-building activities will be an essential part of the process, aimed at
- fostering a cohesive and collaborative working environment within both the EC
- and the Secretariat. These activities will help build strong interpersonal
- relationships, enhance communication, and ensure that all team members are
- aligned with FYEG's goals and values.
- Following the recommendation of the EC, FYEG will explore the possibility of
- hiring the co-spokes, allocating time and resources to thoroughly investigate
- this option and potential organisational changes that should be taken to
- implement this measure.
- Additionally, FYEG will continue to focus on improving internal processes and
- enhancing the efficiency of its operations. This includes the ongoing evaluation
- of the task division within the EC, based on feedback from previous mandates, as
- well as a comprehensive and updated delegation order, that is in line with our
- standards of efficiency, transparency and professionalism. By maintaining a
- focus on well-being and working conditions, flexibility and understanding, FYEG
- will support its members and staff in achieving a healthy work-life balance.
- In 2023, FYEG created two new positions, the Campaign and Events Officer and the
- Community Manager. Their tasks and responsibilities were linked to the campaign,
- and therefore the former has already finished their contract and the latter will
- be leaving the office soon. The EC decided to create a junior part-time
- position, the Community Officer, that will be responsible for the continuation
- of the development of the digital community and the engagement of the volunteers
- after the major efforts invested in this structure in the past months. One month
- of handover is planned between the Community Manager and the Community Officer.

## Diversification of funds and preparedness

Following significant growth in financial capacity due to the success of the

2019 EU elections, which also enhanced the office's grant application capabilities and contributed to an increased FYEG budget, FYEG is now capable of designing, planning, and implementing more events than ever before. In light of reduced resources from the Green Family members, our focus will be on two key areas:

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- Maintaining Core Grants: We will prioritize securing our primary current grants, including the European Youth Foundation's Annual Work Plan and the Commission's CERV Programme. For the latter, we plan to apply for the Framework Agreement (2026-2030) in Spring 2025, aiming to ensure a steady flow of funds.
  - Diversifying Funding Sources: We will intensify our efforts to diversify our funding base by exploring new funding opportunities, such as Erasmus+, with special focus on investing these funds into MO training programs, ensuring the long-term sustainability of these activities.
- In line with the development of the Digital Strategy, FYEG will further explore the possibilities of fundraising through targeting small donors.

## **P2** Financial Plan 2024 - 2025

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Note: This is the written financial plan for the budgets of 2024 and 2025. They run from:

- January 2024 December 2024
- January 2025 December 2025

## 1. Summary

FYEG's financial plan for 2024 has mainly evolved in two ways, since last approval in the 2023 General Assembly: (1) more personnel costs due to the newly adopted salary grid, inflation, and replacement of two Office staff, (2) more costs related to the EU24 campaign. As already detailed in the 2023 financial report, most of the costs related to the campaign were initially foreseen to happen in 2023 but were actually spent in the beginning of 2024.

FYEG's financial plans for 2024 and 2025 are presented below. In order to increase the accessibility of the information the 2024 budget plan is first presented through a simplified version with a few important comments and then through a detailed version with both a narrative breakdown and the full budget plan in Annex. This financial plan also includes a section on gender budgeting. The 2025 budget plan annotated is presented in Annex.

# 2. 2024 Budget plan

## a. Simplified version

Below you will find a simplified version of FYEG 2024 budget plan annotated to briefly explain the difference between the provisional budget voted by the

- General Assembly in 2023 and the updated budget. 22
- (see table in the PDF version uploaded on <a href="https://www.fyeg.org/ga24">www.fyeg.org/ga24</a>) 23
- Explanation of the difference between the budget voted and the budget report: 24
- 1. In 2024 we expect inflation, as we have had in 2023, but also two handover 25 periods as two of the office staff are expected to be replaced. 26
- 27 - 2. Administrative expenditures will be higher because the statutes still need to be notarised and because we expect higher bank fees (partly due to the new 28 ING fee for the "Know Your Customer" program that we already had in 2023). 29
- 30 - 3. This General Assembly is more expensive than expected.
- 4. More expenses for the EU24 Campaign. 31
- 5. Administrative revenues are increasing thanks to the Maribel fund.

## 3. Detailed version

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- Annexed to this plan you will find a table with the detailed budget plan for 34 35 2024. The difference between the budget voted at the GA 2023 and the updated budget plan is briefly explained in the 'Comment' column, only when it diverges 36
- by more than 10% and more than 500€. Below is the detailed narrative version. 37
  - **Expenditures Category 1: Personnel costs**
- This budget category includes all the personnel costs for FYEG: salaries, 39
- benefits, social security and other employment tax contributions, payroll 40
- service fee, worker's insurance, etc. 41
- The total personnel costs for 2024 will see a significant increase. This is 42
- because, (1) based on 2023 inflation, we expect a significant inflation rate in 43
- 2024 too, (2) a new position (Network and Membership Officer) was created and 44
- the new hire will start in September with a month overlap with the outgoing 45
- Community Manager for a smooth handover, (3) it takes into account an estimated
- amount of paid overtime, (4) a new salary grid was approved in 2023 and new 47
- salaries were implemented in January 2024, (5) the Communication and Campaign 48
- Manager also intends to leave and we will have ideally a handover period with 49
- 50 their replacement.

#### Expenditures - Category 2: Infrastructure and operating costs

- This budget category includes all office-related expenses: rent, office meetings
- and retreats, staff training, softwares and equipment, office supplies, postal
- 54 charges and utilities, etc.

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- 55 The total infrastructure and operating costs for 2024 will very slightly
- decrease, mainly because of expectations for the training costs for staff and
- the lesser costs of mobile phones.

#### Expenditures - Category 3: Administrative expenditure

- 59 This budget category includes all FYEG's general administrative expenses:
- 60 extraordinary administrative costs (such as work-permit costs, costs related to
- the internships, etc.), external accountant, official registration of newly
- elected Executive Committee members, bank account fees and insurances.
- These costs increased because we still need to get the statutes notarised and
- because of the bank fees. In 2023 we were surprised by a 500€ fee from ING for
- the "Know Your Customer" (KYC) program. They told us that this fee will occur
- 66 every year from now on. This might lead us to scouting other banks to check if
- they all have this huge fee and maybe switching banks.
- The "bank fee" budget line also increased in 2024 because we did some
- fundraising and platforms (Lunda and Stripe) took a small fee on every donation
- we received. Those fees are accounted for in this budget line but are linked to
- 71 an income.

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### Expenditures - Category 4: Meeting and representation costs

- 73 This budget category includes all expenses related to the meetings of FYEG's
- network and bodies, as well as representation in partners meetings: Executive
- 75 Committee meetings and allowances, the General Assembly, Member Organisations
- training, Young Greens Forum, FCAC meeting, membership fee to EYF, contribution
- to CDN, visits to Member Organisations and representation to meeting of the
- 78 European Green Party, the Greens/EFA Group in the European Parliament and other
- partners.
- This category increases because the 2024 General Assembly is more expensive than
- expected.
- We also aim at decreasing the costs of the Executive Committee's meeting, given
- that there will be only 3 and not 4 this year due to the date of the General
- 84 Assembly.

#### Expenditures - Category 5: Direct Costs: projects and campaigns

- This budget category includes all expenses related to projects and campaigns:
- the Annual EYF work plan, the Spring Conference organised together with the
- 68 General Assembly, the activities organised around COP, Study Session organised
- with the Council of Europe's Youth Department, Campaigns, Ad Hoc projects and
- 90 working group projects.

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- The total direct costs for projects and campaigns in 2023 will increase a
- little, mainly because we had costs in 2024 for the Young Candidate Platform
- 93 (included in the budget line 5.1.1 EYF Work Plan, even though it's not actually
- funded by EYF) and because, as already explained, the majority of the expenses
- related to EU24 finally were made in the beginning of 2024.
- 96 FYEG and EGP will jointly organize a one-day event during the Summer Conference
- to explore the concept of EU enlargement from both international and pan-
- European perspectives and to establish common priorities for the upcoming
- parliamentary mandate, particularly concerning youth issues and European
- integration. This event will be attended by Young Greens from strategic
- countries and will also be open to the attendees of our General Assembly,
- maximising its impact and allowing the network between the two groups.
- The budget line "5.4.1 Ad hoc Projects" is higher in 2024 than the other years
- because, given that there were campaigns and elections this year, more ad-hoc
- events were realistically going to happen. Until now, some of it was reallocated
- to the campaign team meetings and to the young candidate platform as well as the
- LevelUp delegation. This budget will also be used for the strategy consultancy
- 108 (planning the objectives for 2025-2030) and the mediation needed by Executive
- 109 Committee members.

#### Expenditures - Category 6: Allocations to the next year and reserves

- This budget category includes allocations and reserves for the next few years.
- We are not going to allocate money to funds or reserves this year, as was
- planned.

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#### Revenues - Category 1: Administrative Income

- This budget category includes all of FYEG's administrative grants and revenues.
- The total of this category for 2024 is slightly higher than previously planned,
- mainly because we are getting a little bit more money from the Maribel Fund
- 118 (part of our Project Officer' salary is now also on it).

#### Revenues - Category 2: Projects & Campaigns income

- This budget category includes all of FYEG's projects grants and revenues as well
- as the funds available for cooperation with the Greens/EFA Group in the European
- Parliament.

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- The total of this category for 2024 will probably be a bit less than the budget
- plan adopted at the 2023 GA. Mainly because we won't be able to collaborate with
- 125 GEF this year.
- We also increased a little the total amount planned through cooperation with the
- Greens/EFA group because we secured the first-half (approximately 35k) and we
- are foreseeing to maintain at least 15k contribution for the second half of the
- year (in the previous mandate we were getting 22.5 per term this is therefore
- a relatively conservative projection while we prepare for the negotiations). .

## 3. Gender budgeting

- As a feminist organisation, FYEG believes it is important to realise its budget
- from a Gender perspective. Through its quota systems and attention to balanced
- representation within all its bodies FYEG already has the essentials in place
- for gender budgeting. For 2024 FYEG will also continue to plan its activities
- and work through the gender budgeting lens by implementing the following
- measures:
- Ensure the basis elements of a safe space when budgeting and planning for activities;
- Improve the working conditions and workload for all its employees;
- Improve the conditions and workloads for its volunteers, especially amongst volunteers in elected positions;
  - Review the use of the gender budgeting and reporting framework to better fit the needs and vision of FYEG and its member organisations.

## 4. 2025 Budget Plan

Annexed, find the detailed budget plan for 2025.

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In 2025, FYEG will experience the two following major changes affecting the 147 budget, mostly structural and activities changes linked to the reduced financial 148 capacities of our partners linked to the EU 2024 elections results. The EGP will 149 have to downsize its staff and also the activities they organise, including 150 those addressed to young people in its Member Parties. FYEG decided to implement 151 some structural changes to ensure that the opportunities previously provided by 152 153 EGP will still be partly available to like-minded young Europeans in our network and beyond. Therefore: 154

- FYEG will employ starting in January 2025 the Project Assistant that organised EGP projects addressed to young people, until now designed in collaboration with the FYEG's EC. This decision has been taken after the announcement that the EGP cannot maintain this position and being mindful of the relevant task that EGP's activities addressed to young people have on young greens and progressives across Europe. The Project Assistant will be responsible for the implementation of the MO training programme (see the bullet point below) and other activities associates to this activity (MO Grants, fundraising)
- FYEG will readjust the Young Greens Decentralised Training previously organised by the EGP, and adapt it to our capacities, offering the members of our network capacity-building opportunities

With this, we expect a loss of around 25k EUR. This is planned to be a one-time exception that does not have a substantial impact on FYEG's accounts overall due to the consistent investment on our financial stability and diversified funding. Special extra efforts will be invested in the next mandate to get more funding to be able to maintain the current offer of opportunities to our membership base.

## 5. FCAC recommendations

- In the financial plan, the treasurer elaborates on the FCAC recommendations of the previous year (in this case FCAC 2022-23) that are planned to be
- implemented. This is in line with the Financial Plan 2023 adopted by the General
- 177 Assembly 2024.

## Recommendation 1: Develop a Liquidity Plan

179 It was recommended to create a liquidity plan to ensure timely payments and

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- prevent cash shortages, especially given the annual funding cycle with European grants.
- In close coordination with the FCAC 2023-24, a formal liquidity plan was not implemented. Instead we will use a simple indicator, an Account Coverage
- Indicator for ensuring account coverage. The Account Coverage Indicator shall be
- developed in cooperation with the FCAC 2024-25.

## P3 Inclusion plan 2024 - 2027: Towards a more racially just FYEG

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## Introduction

While fighting for a diverse and feminist Europe, the Federation of Young
European Greens (FYEG) allocates special efforts on developing its actions in
line with its values of feminism, inclusion, and antiracism. These ongoing
measures implemented at different levels make FYEG a feminist organisation that
takes measures to counterbalance gender discrimination. This Inclusion Plan
expands on the efforts that FYEG allocates to ensure its inclusion of racialised
and ethnicised young greens and identifies room for improvement to make FYEG a
truly antiracist, and racially- and culturally-inclusive organisation.

The proposals and objectives of this Inclusion Plan are the result of the joint work of the Racial Justice Task Force and FYEG's Office, EC and MOs, as outlined in the Activity Plan 2023-24 approved in the General Assembly 2023.

The implementation of this plan is to be conducted taking into account that racialisation, ethnicisation and processes of minoritisation are not the same across all national and cultural contexts. Issues like ethnicity, culture, or nationality are included in the creation of the objective and suggested steps of the plan.

Following the principle "nothing about us without us", this plan foresees the participation of racialised and ethnicised youth in its implementation. At the same time, all FYEGers need to be active agents of change and foster racial justice and antiracism in FYEG and its Members Organisations.

Offers of support and outreach to racialised youth are often equated with the substantive confrontation with racism. This can lead to racialised young greens being unintentionally turned into experts on racism and non-racialised young greens knowing too little about racism. Further, racialised young greens come to FYEG interested in a variety of other topics that they are keen on dealing with. They should not be made to feel like the burden of conducting FYEG's anti-racist

- work is on them. Our aim is therefore to make a stronger distinction between
  anti-racist educational and structural work on the one hand and measures to
- support and address racialised young greens on the other hand. Anti-racist work is the work of all of us, because it concerns us all.
- The implementation of this plan (through designing, enforcing, and evaluating
- its actions) should not be seen as the finalisation of the efforts to ensure
- that FYEG and its MOs act in line with their values of antiracism and racial
- 35 justice.

## Structural changes

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## 1. Activity Plan and Strategy Plan

### **Activity Plan**

- FYEG will expand on and highlight its current and future efforts to focus on
- racial justice by creating a specific section in the Activity Plan that
- describes the planned actions in this field. This section should also include
- the measures planned to include racialised and ethnicised young greens and young
- participants in FYEG's actions, educational activities, campaigns, etc.
- 44 FYEG will strive to ensure an intersectional focus in the planning stages,
- including programme design when applicable, on the actions (events, campaigns,
- 46 educational events, capacity-building, lobbying and networking, etc.) described
- in the Activity Plan. In the ideation and planning of activities, there will be
- a specific section that describes how intersectionality will be taken into
- 49 account.

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#### Strategy Plan

- The Strategic Plan (2025-2030) will incorporate inclusion more generally in its
- objectives. Further actions not described in this Plan can be included as
- 53 Strategic Objectives, like currently implemented monitoring already present in
- the Strategic Plan 2022-2025 and/or updated or expanded versions of them.
- 55 The Strategy Plan and any other plans created and implemented during the
- validity of the Strategic Framework (like this one) should play strong
- 57 complementary roles. The Strategic Plan will therefore preview the expansion of
- its strategic objectives in order to incorporate the assessment of the

fulfilment of the Strategic Objectives to those described in other plans.

## 2. Racialised and ethnicised young green leaders

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- 61 FYEG will proactively offer support and tools to people who self-identify as
- racialised or ethnicised that are considering running for any leadership
- position especially, but not limited to, the Executive Committee.
- FYEG will provide technical, political and organisational support to these individuals by offering resources, for example:
  - Access to online tools to support campaigning and being in touch with the membership base (like platforms for online calls)
    - Access to software to produce campaign materials, like FYEG's graphic design platforms, word processors and other digital tools
- Liaison with the members of the Advisory Committee to receive advice and input
  - Liaison with relevant stakeholders of the Green Family, like staff or leaders of the EGP, GEF, or the Green Group in the EP to build Support from the Office in any other way etc.
- Having access to these support will be proactively included and promoted in the call for positions, and the Office and members of the EC will also strive to ensure that all racialised and ethnicised young greens have priority on getting this support.
- FYEG will also put special emphasis on promoting those candidates who selfidentify as racialised or ethnicised. FYEG will send an email with all the candidates running for positions, and will highlight the and promote ethnicised and racialised candidates through different strategies.
- FYEG will also be available to offer such support to young greens that are pursuing positions of leadership and responsibility in its MOs and/or mother

parties.

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- Through the development and curation of this actions, FYEG aims to pave the way
- and encourage young greens of colour and minoritised groups to feel empowered
- and supported by the organisation in becoming leaders at the European and
- 89 national levels.
- During the process of writing the inclusion plan, our RJTF put forward the
- suggestion to include a racialised and ethnicised minority quota for elected
- bodies. This suggestion shall be critically assessed against potential impact,
- envisioned value, and its practicability.

## 3. Comprehensive Diversity, Equity and Inclusion policies

- FYEG will create a Diversity, Equity and Inclusion (DEI) Framework covering the areas of hiring practices, office culture and monitoring.
- This framework will be designed seeking to ensure that the inclusion work
- developed in FYEG's activities and processes is also present in the Office, its
- onfiguration and internal processes. The Office and its members will be
- empowered and supported by the EC to play an active and conscious role in
- continuing making the Office a diverse space inclusive for all workers.

### Better hiring practises

- In order to ensure that FYEG is an equal opportunity employer, applicants should
- be informed of FYEG's DEI Framework. Said Framework will be linked in vacancies
- in order for potential applicants to read prior to applying, and will inform the
- applicants of:
- The measures implemented by FYEG in the bodies involved in the recruitment process (Office and EC) to minimise biases during recruitment processes,
- including the interview panel.
- The steps taken by FYEG to foster an inclusive and welcoming environment for applicants and its workers, within the Office and between the members of the Office and the employer in the development of their task.

- Specific information about FYEG's capacities and support on processes to apply for visa and/or work permit in Belgium. The DEI Framework will preview periodic training for the HR responsible in the office to ensure FYEG's preparedness to take on this task.
  - The right of any applicant to address complaints about biases during the hiring process, or any other instance of discrimination.
- Such transparency and practices contribute to presenting FYEG as an inclusive employer that offers an inclusive work environment and seeks to encourage applicants from more diverse backgrounds to apply.
- At the political level, FYEG will lobby its partners of the Green Family (EGP, Greens/EFA, GEF) to implement similar measures, especially taking into account that in general they count with greater capacities.

#### Inclusive office culture

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- The members of the Office will be empowered to be active actors in making their shared work space a safer space for expression of racialised and ethnicised staff and belonging to other marginalised communities.
- With that aim, the members of the Office will be encouraged to take part on racial- and cultural-sensitivity training, without detriment to other training that the staff desires to undertake as per their right.
- The Diversity, Equity and Inclusion Framework for an inclusive office culture could include:
  - Processes for the monitoring of data on the Office members and on the facilitators/trainers on joint staff training (excluding the trainings pursued by the staff individually).
    - The provision of allocated efforts to count with mediators who have experience with racial- and cultural- (and/or other relevant-)sensitivity to support mediation processes within the Office and beyond, especially to deal with disputes in which race, ethnicity, culture, and/or another identity has been a factor.
  - The DEI Framework will be included in the Office guide, and promoted

- particularly during the onboarding process of newly hired staff and in exit interviews.
- The Office will make sure that the interns are also included in these processes as any other staff member, without detriment of the specific learning objectives
- established by the intern at the beginning of the programme.
- The members of the Office are encouraged to come together and join a labour
- union and/or be in touch with other workers of the same sector or the Green
- Family and share good practices with other workers on pursuing more inclusive
- and welcoming working environments.

#### Monitoring

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The Diversity, Equality, and Inclusion Framework will preview monitoring and assessment of the measures undertaken. On top of the data listed in the points above, and in order to have a better overview each year of the DEI framework and potential areas for improvement, a specific avenue for input from the members of the Office will be put in place to evaluate the work environment. Potential complains on the hiring process received through the allocated channel as previewed above will also be taken into account.

## 4. Inclusion reporting

Just as the Activity Plan is reported upon yearly at the General Assembly via the Activity Report, the Inclusion Plan should have an annual Inclusion Report which consist of (i) reporting specifically on the status of the implementation of the Inclusion Plan and (ii) general inclusion reporting.

#### **Inclusion Plan reporting**

- The Inclusion Report should detail efforts that have been made to implement the recommendations of the Inclusion Plan, including both successful implementation as well as challenges, failures or mistakes in this implementation.
- Where a recommendation cannot or can no longer be implemented, this should be explained in the Inclusion Report.

#### General inclusion reporting

- Any Key Performance Indicator (KPI) evaluated in the context of the Strategy
- Plan that is related to inclusion will be included in the Inclusion Report.
- 174 The inclusion report will account also for:
- The advances in the creation of or changes and updated included in the
- Diversity, Equality and Inclusion Framework
- 177 If applicable, challenges or takeaways in the fulfilment of the KPIs
- 178 Other issues on inclusion that may be outside the specific recommendations or
- objectives of the Inclusion Plan oo the Strategy Plan.

#### Intersectional inclusion data reporting

- When reporting on the KPIs and other relevant data and statistics regarding DEI,
- wherever possible, reporting should include intersectionality. The creation of
- 183 KPIs in the context of this Inclusion Plan or the Strategy Plan will, and the
- provision for their linked data collection, analysis, and interpretation will
- strive to include an intersectional manner.

# <u>Cultural changes</u>

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## 5. Safer Spaces Policy

- The Safer Spaces Policy strives to create an inclusive, respectful, and
- supportive atmosphere. Effective implementation of a comprehensive Safer Spaces
- Policy can ensure the well-being and encourage the participation of racialised
- and ethnicised young greens and other marginalised young greens, through
- fostering a community free from discrimination, harassment, and violence. FYEG
- Safes Spaces Guidelines recognise the evolving nature of the document. These
- steps will be implemented regarding the Safes Spaces Policies in line with the
- objectives of this Inclusion Plan.

#### Proactive in addition to reactive

- 197 The educational content promoted in FYEG events will include tools for the
- participants in the events to increase their ability to identify instances of
- discrimination. The aim is to equip participants with the knowledge to be

- proactive co-responsibles in the creation of an atmosphere of inclusion and respect. FYEG will therefore expand on the current opening sessions in its events to equip the participants with these knowledge and capacities. The corresponding materials (tool kit, session outline, or any other sort of document in the shape and support deemed more convenient) will be created with that aim.
  - Renovation of the anti-sexual harassment protocol

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- The anti-harassment protocol will be renewed to reflect the evolution of the structures it introduces and clarify a few existent inconsistencies.
- Given the evolution of the protocol since the last Inclusion Plan to now tackle 209 all forms of discrimination, the protocol and its guidelines will be rehauled 210 accordingly. The guidelines in particular should incorporate racism and other 211 forms of discrimination, harassment, islamophobia, antisemitism, and violence 212 and where possible an intersectional explanation of intersecting oppressions, as 213 well as guidance on support. Measures should be introduced obliging the 214 Awareness Team to be familiar with these guidelines and the protocol prior to 215 216 their appointment.

#### A living document subject to regular review

- The Safer Spaces Policy should be a dynamic, evolving document, reflecting its
  evolving practice, in order to ensure effective implementation. It is thus
  necessary to regularly review and update it to reflect whether we meet the needs
  of marginalised communities, involving young greens of these communities in
  these processes. These updates and the processes undertaken to reach their
  conclusions should be clear and communicated transparently.
- In addition to the document, the permanent awareness team is a valuable resource in ensuring internal processes are continually evolving. Due to working specifically on the aspects of safer space and inclusion, the awareness team will have a unique insight about the areas of inclusion where we are not doing enough, and it would therefore be valuable to use the work of the permanent awareness team to further ensuring our practices are evolving where we need it to, as well as reaching FYEG arenas.

#### 6. Political education

FYEG provides its members with knowledge and skills in line with the values that

- bring us together to participate actively and effectively in democratic
- processes and civic life to build the world we believe in. It goes beyond
- enhancing individual understanding; it involves critically examining how the
- world works, both past and present, to empower young people to actively
- participate in shaping a better future. Through this process, youth can learn to
- question existing systems, understand the root causes of societal issues, and
- develop the skills and knowledge necessary to drive meaningful change.
- In order to better educate young greens on issues of racism, decoloniality,
- islamophobia, anti-romani sentiments, antisemitism, and other issues affecting
- racialised and ethnicised communities, FYEG will partly or completely pursue:

#### MO trainings on antiracism

- FYEG will integrate these issues within the MO training programmes, for example
- by ensuring at least one session on organisational inclusion and
- intersectionality, in order to provide MOs the tools to strengthen their efforts
- on inclusion and offering them important insights on intersectionality, race
- relations, the root causes and political manifestations of racism, and the need
- for a more inclusive organisation and society which they can then carry on in
- their own efforts.

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#### Education on antiracism at the start of events

- 252 FYEG will dedicate time at the start of its events to explain and discuss
- general principles of anti-racism and microaggressions, as described in the
- corresponding title of the "Safer Spaces Policies" above.
- 255 General political education in FYEG events
- 256 FYEG will use its educational activities and communications to educate and
- promote among young greens, and beyond to our broader audiences,
- intersectionality and social justice, and important concerns of racialised and
- ethnicised young greens, thus encouraging more awareness and sensitivity of
- young greens participating at events and in general.
- FYEG will expand and enhance, based on past good practices, the incorporation of
- sessions on inclusion in its events. The expansion and enhancement should
- consolidate this good practice to become a requirement in all activities and to
- be expanded to sessions on other issues concerning racialised and ethnicised
- communities, and ensure an intersectional approach in the design, implementation
- and evaluation of said sessions.

## 7. Inclusive politics

- 268 FYEG will strive to include an intersectional approach in the creation of its
- actions, including educational programmes, actions, political positions and
- texts, campaign, etc.

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#### Inclusive event and campaign organisation

- Following the principle of "nothing about us without us", FYEG will allocate
- efforts on gathering input from young greens of racialised and ethnicised
- communities and other marginalised communities in the creation of its actions,
- especially but never limited to, those that delve on issues related to
- racialised and ethnicised communities or other marginalised communities. Seeking
- further support and contact partner organisations, experts, NGOs and Civil
- Society Organsiations, that work on the field of antiracism, racial justice,
- inclusion and diversity will also be a measure to ensure FYEG's programmes and
- campaigns are in line with an intersectional and inclusive foundation.
- Additionally, when inviting speakers, panellists, or other such guests, we will
- strive for inclusion of voices from racialised and ethnicised communities and
- other marginalised communities.
- FYEG will update its service provider questionnaire to ensure the premises and
- equipment used in the activities are as inclusive as possible for people with
- disabilities.

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#### Inclusive political content

- FYEG's political proposals and the actions to promote them through campaign and
- social media actions will reflect the efforts to include contributions of
- marginalised communities, including racialised and ethnicised communities, as
- detailed in the point above.
- 292 FYEG's political positions are the meeting point of the political positions of
- the Member Organisations of the network. As such, FYEG's political positions
- tackle the actions that are suggested to implement or promote at the European or
- International level to pursue liberation from oppression, by addresing systemic
- barriers to the full participation of marginalised communities in politics and
- society.
- FYEG fosters providing support to its Member Organisations to become more
- diverse and include more young greens from racialised and ethnicised communities

and other marginalised communities in the creation of their political positions young greens and young greens of other marginalised communities.

#### Solidarity and cooperation

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FYEG will continue to work with organisations of different nature working on fostering racial justice and will expand and enhance the efforts so far, establishing objectives to diversify its partners in this field, also to organisations outside Europe.

## Safety and wellbeing for all young greens activists

Activism is a fundamental part of FYEG politics. Racialised and ethnicised 308 communities and other marginalised groups, especially those from migrant 309 background, those who are in irregular administrative situation, people with 310 gender-non-conformins identities and appearance, disabled people, and 311 neurodivergent people is often targeted and especially criminalised by police 312 and other "order" bodies of the state. FYEG will work on the creation of a 313 comprehensive guideline to assess the safety and act on the protection of these 314 groups in the context of actions of civil disobedience. 315

# **Capacity-sharing**

8. Support to MOs in their efforts to become more inclusive and diverse

FYEG will provide support to its MOs in order to increase their inclusion and ensure the development of steps at the MO level to attract young people from racialised or ethnicised communities. With that aim, FYEG will at the request of any MO translate this Inclusion Plan for the leadership to reflect on potential steps that can be adopted at their national or regional level mirroring and adapting when needed the actions to the MOs context and its capacities. FYEG also encourages the bigger MOs to steer local branches to opt for this support.

This support will be promoted in FYEG events, including regional calls, educational events, and statutory activities.

FYEG will organise at least one session per year to foster exchange of good practices on inclusion and diversity within MOs.

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## 9. Inclusion guidelines and criteria in grants to MOs

- FYEG's MO Grants Programmes will include specific reporting and evaluation on inclusion. FYEG will work on the creation of a template that complements the current data evaluation on gender mainstreaming to also include data and reporting on diversity and inclusion, striving to include an intersectional
- reporting on diversity and inclusion, striving to include an intersectional approach.
- The MO Grants Programmes will also encourage the applicant organisations to work
- on and include topics linked to racial justice and antiracism, and incorporate
- partnership with organisations at their local level working on the same topics.
- The inclusion of said topics and/or said partnerships in an application will be
- positively taken into account in the evaluation phase of the proposed project.

#### **Inclusion guidelines**

The MOs will have access to inclusion guidelines on how they can approach event planning and organisation through an intersectional and inclusive approach. This will include a venue questionnaire that takes in consideration accessibility.

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## 10. Accessibility for all participants

FYEG will put in place specific actions to further ensure and systematically mainstream the inclusion of all participants to its events.

#### Visa assistance

- FYEG will continue to cover expenses to obtain visas to participate in events.
- FYEG will follow a more extensive timeline and invest extra efforts on ensuring
- enough prevision to ensure that all participants in need of visa can pursue the
- process in a timely manner so that they can participate in the FYEG activities.
- FYEG will create a guideline to mainstream and systematically kick-off this
- efforts when applicable, said guideline should undergo periodic updates to
- optimise Office's efforts and ensure successful visa application processes.

#### Inclusion at events

FYEG will increase the efforts to raise awareness among the members of its bodies and among the participants to events about the need to ensure an inclusive and welcoming environment, also by using an accessible and common language. The outline for the first session of educational events will delve on the need to use easier language, avoid acronyms, etc.

## **Explanation**

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As approved in the last General Assembly thorugh the adoption of the <u>Activity Plan 2023</u>, the Racial Justice Task Force led the efforts for the creation of a new Inclusion Plan, that especially focuses on racial justice and the inclusion of racialised, culturally- and ethnic-minoritised youth in our organisation and in our politics.